Seven Strategic Goals from the Montana Tourism & Recreation Strategic Plan 2003-2007		
1. Enhance awareness and support for tourism and recreation among Montana citizens and elected officials, including		
additional funding sources to support sustainable tourism.		
2. Increase four-season tourism revenues in all regions of the state, through enhancement of products/services that focus		
on high-value, low-impact visitors, especially heritage and cultural tourists.		
3. Implement a more coordinated, proactive system to manage, enhance and protect Montana's natural, historical and		
cultural assets with balanced, sustainable levels of resident and non-resident visitor use.		
4. Improve and maintain tourism and recreation infrastructure to support high quality resident and nonresident visitor		
experiences.		
experiences.		
5. Nurture desirable business growth and diversification in the tourism and recreation industry through business support		
services and technical assistance.		
6. Communicate with the markets through highly targeted promotions that increase awareness and attract desirable		
tourists; measure, track and evaluate tourism results and trends.		
7. Build an effective tourism and recreation "team" to facilitate partnerships, share information and leverage		
funding/technical resources in order to realize the vision for 2007.		

Program/Tasks							
	1	2	3	4	5	6	7
INDUSTRY SERVICES							
Travel Montana's Industry Service programs and activities provide essential support to Montana's non-profit tourism							
organizations.							
Travel Counseling & Inquiry Processing						Χ	
Each year Travel Montana receives approximately 300,000 requests for vacation information. Fulfillment and telemarketing							
services are provided by contract. Inquiries are entered into a computer database for fulfillment by e-mail, fax, mail or web							
chat. These inquiries are used to track advertising results and to provide an analysis of potential travelers.							
Inquiry Fulfillment				X			
Inquiries for information are processed within three working days; most packets are sent by bulk mail usually arriving within							
three to four weeks. Ongoing bulk distribution of travel publications is provided throughout the state.							
Disbursement of Lodging Tax Funds to Certified Tourism Organizations							X
The Lodging Facility Use Tax law earmarks 25% of funds going to the Department of Commerce for return to 17 certified							
local and regional tourism organizations for marketing projects. Travel Montana administers this distribution by reviewing							
and presenting funding requests tot the Tourism Advisory Council for their approval, assuring legal and financial compliance							
and providing project follow-up and audits.							
For further information regarding Industry Services, contact Anna Marie Moe, Industry & Operations Manager, 841-2797, amoe @mt.gov							

Program/Tasks		Strategic Goals					
	1	2	3	4	5	6	7
CONSUMER PUBLICATIONS							
Publications play an important part in the vacation planning process of travelers. Guides must be enticing, simplify planning							
and enhance the travel experience encouraging repeat visits.							
Montana Vacation Planner		X	X	X			X
Travel Montana's main tourism piece. 164 full color pages filled with towns and attractions, accommodations, services and general information.							
The 2007-08 Vacation Planner repeats the layout/design from the previous year but will no longer have the fold out map in the back. All summer packets will include an official state highway map. Ready for distribution in late January, 2007.							
Montana Winter Guide			Х	X			X
Detailed information on downhill ski areas, groomed snowmobile and cross-country ski trails, snowcoach tours, and service and lodging listings. The 2006-07 Winter Guide repeats the layout/design from the previous year. Ready for distribution in mid August, 2006.							
Montana Highway Map		X					X
A cooperative effort between Travel Montana and the Department of Transportation. Features general road information,		Λ					
city/town maps and points of interest.							
The 2007-08 Highway Map will be a new design and size making the text and roads much easier to read. This larger size also allows for more tourism information and photos. The map is now included in all summer packets.							
Montana Calendar of Events		X	X		X		
Published twice a year, this on-color brochure lists Montana's main tourism-oriented events and celebrations.							
Montana Indian Reservations Brochure		X	X		X		
A visitor's guide to the seven Indian reservations and eleven tribes in Montana.							
Kid Friendly Montana		X	X				
When opened this educational tool for upper elementary students becomes a poster with colorful graphics and snippets of Montana facts.							

(Consumer Publications continued)							
Program/Tasks			S	trategic Go	als_		
	1	2	3	4	5	6	7
<u>Lewis and Clark-The Montana Journey</u>		X	X			X	X
This brochure details accessible Lewis and Clark sites and attractions across the state.							
FULFILLMENT PACKETS							
Publications used to respond to consumer inquiries.							
Summer Packet-Vacation Planner, Summer Calendar of Events, Highway Map							
Winter Packet-Winter Guide, Winter Calendar of Events							
Family Packet-Vacation Planner, Kid Friendly Montana, Summer Calendar of Events							
Lewis & Clark Packet-Vacation Planner, Lewis & Clark-The Montana Journey, Summer Calendar of Events							
For further information regarding Publications, contact Bev Clancey, Publications Manager, 841-2898,							
bclancey@mt.gov							

Program/Tasks			Si				
	1	2	3	4	5	6	7
TOURISM DEVELOPMENT AND EDUCATION PROGRAM							
The Montana Tourism and Recreation Industry's continued success depends on its ability to provide facilities, services and							
products that offer quality experiences for our visitors and enhance the quality of life enjoyed by Montanans. The Tourism							
Development and Education Program provides financial, technical and networking assistance to meet this objective.							
Tourism Development Grants and Technical Assistance	X	X	X	X	X	X	X
In FY 07, the TD&E program will award \$200,000 in Tourism Infrastructure Investment Program (TIIP) Grants and \$50,000							
in Special Event Grants (SEGP) to eligible recipients through a competitive application process. The Community Tourism							
Assessment Program (CTAP) is undergoing a performance review on the 38 Montana communities it has worked with since							
1991. The Cultural Tourism Program continues work with the Montana Tribal Tourism Alliance on the development of							
sustainable, culturally appropriate tourism; the organization, funding and implementation of the Crown of the Continent							
GeoTourism project in partnership with the National Geographic Society, National Parks Conservation Association, Glacier &							
Russell Country Tourism Regions, U.S. Forest Service and other partners that will come on board, Montana Dinosaur Trail							
Project, Hands of Harvest Project and the Montana Cultural Treasures Brochure produced in partnership with the Montana							
Arts Council, Montana Historical Society, Montana Committee for the Humanities and Lee Enterprises – The Missoulian.							
Work in partnership with the Montana Department of Transportation on the implementation of the Montana Scenic-Heritage							
Byway Program.							
Education and Outreach	X				X		X
The Montana Superhost Program, through a contract with Flathead Valley Community College, offers up to 150 Service That							
Sells! Customer Service Training Seminars across Montana. The 2007 Montana Governor's Conference on Tourism &							
Recreation will be held April 2-3, at the Red Lion Colonial Hotel in Helena. Working with our tourism and recreation partners,							
the program will assist in coordinating and funding workshops or presentations on tourism-related topics, i.e., heritage and							
nature tourism development, successful festival & event management.							
<u>Visitor Information Centers</u>	X	X		X	X	Х	Х
Montana's 9 state-supported gateway Visitor Information Centers (VIC) served 202,092 travelers from May-Sept. 2006, a							
3.4% increase from 2005. Through community partnership contracts, the VICs are kept updated on statewide visitor							
information, provided staff training and funding along with other technical support from Travel Montana.							
Strategic Planning	X		X				X
A contractor has been hired to update the current statewide Montana Tourism & Recreation Strategic Plan for use in the							
next 5-year cycle, 2008-2012. This will be the fourth in a series of Montana Tourism & Recreation Industry Strategic Plans							
facilitated by Travel Montana and developed by public and private sector stakeholders from across the state.							

(Tourism Development and Education continued)							
<u>Program/Tasks</u>			<u>S</u> 1	trategic Go	<u>als</u>		
	1	2	3	4	5	6	7
Montana Tourism & Recreation Initiative	X		X	X			X
Travel Montana is an active member with the 18 state and federal agency partnership focused on addressing tourism and							
recreation issues and opportunities. MTRI has been a key organization in the preparation for and implementation of							
Montana's Lewis & Clark Bicentennial Commemoration. Its current activities involve participating and providing direction for							
the 2008-2012 Montana Tourism & Recreation Strategic Plan, Public Lands Film Permitting Coordination, assistance for							
Montana's regional and statewide Nature Tourism and Birding Trail development and other interagency projects identified by							
the MTRI Working Group and Directors.							
For further information regarding Tourism Development & Education, contact Victor Bjornberg, Tourism							
Development Coordinator, 841-2795, vbjornberg@mt.gov							

	<u>Program/Tasks</u>				St	trategic Goa			
Fravel Montana aggressively promotes Montana as a vacation destination to the international travel trade -including tour perators, tour wholesalers, travel agents, and media. Our target markets include Germany, the UK, France, Belgium, the Vetherlands, Italy, Japan, Taiwan, Sweden and Denmark. Should additional funding become available, potential markets include Usustralia, Canada and Spain. **X X no cooperation with South Dakota, Wyoming and Idaho, Montana is marketed as the Real America in Western Europe, and contracts with Rocky Mountain International to coordinate our regional marketing efforts. These efforts include travel trade shows, sales trainings conducted for four company reservation staff, the RMI RoundUp, familiarization tours and movie promotions. **Trade Offices** **No Accountry promotion and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. **Marketing Workshops** **Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. **Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising occopies proposed by a tour company. For the first time, Travel Mir recently approved at half page and for he 2007 TIA. Discover America USA Travel Golde. This guide, which is being printed in four led skiributed in			1	2	3	4	5	6	7
Fravel Montana aggressively promotes Montana as a vacation destination to the international travel trade -including tour perators, tour wholesalers, travel agents, and media. Our target markets include Germany, the UK, France, Belgium, the Vetherlands, Italy, Japan, Taiwan, Sweden and Denmark. Should additional funding become available, potential markets include Usustralia, Canada and Spain. **X X no cooperation with South Dakota, Wyoming and Idaho, Montana is marketed as the Real America in Western Europe, and contracts with Rocky Mountain International to coordinate our regional marketing efforts. These efforts include travel trade shows, sales trainings conducted for four company reservation staff, the RMI RoundUp, familiarization tours and movie promotions. **Trade Offices** **No Accountry promotion and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. **Marketing Workshops** **Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. **Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising occopies proposed by a tour company. For the first time, Travel Mir recently approved at half page and for he 2007 TIA. Discover America USA Travel Golde. This guide, which is being printed in four led skiributed in	OVEROUS AC MARKETINO	<u> </u>							
poperators, tour wholesalers, travel agents, and media. Our target markets include Germany, the UK, France, Belgium, the Wetherlands, Italy, Japan, Taiwan, Sweden and Denmark. Should additional funding become available, potential markets include Wetherlands, Italy, Japan, Taiwan, Sweden and Denmark. Should additional funding become available, potential markets include Wetherlands, Italy, Japan, Taiwan, Sweden and Denmark. Should additional funding become available, potential markets include and Spain. Rocky Mountain International									
Netherlands, Italy, Japan, Taiwan, Sweden and Denmark. Should additional funding become available, potential markets include Australia, Canada and Spain. **Rocky Mountain International** To cooperation with South Dakota, Wyoming and Idaho, Montana is marketed as the Real America in Western Europe, and contracts with Rocky Mountain International to coordinate our regional marketing efforts. These efforts include travel trade shows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie promotions. **Trade Offices** **Montana Dept. of Commerce trade office representatives in Kumamoto, Japan and Taipei, Taiwan work together with Travel Montana to the trade and press in the Asian market. These efforts include sales calls and training seminars, in country promotions and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. **Marketing Workshops** **Deverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. **Lead Generation** **Lead Gen									
Australia, Canada and Spain. Rocky Mountain International n cooperation with South Dakota, Wyoming and Idaho, Montana is marketed as the Real America in Western Europe, and sontracts with Rocky Mountain International to coordinate our regional marketing efforts. These efforts include travel trade shows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie orientations. Trade Offices Wontana Dept. of Commerce trade office representatives in Kumamoto, Japan and Taipei, Taiwan work together with Travel Montana to promote Montana to the trade and press in the Asian market. These efforts include sales calls and training seminars, in-country promotions and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. Marketing Workshops Overseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Lead Generation Lead Seperated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet light, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising oc-op is proposed by a four company. For the first time, Travel MT recently approved a half page ad for he 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
Rocky Mountain International In cooperation with South Dakota, Wyoming and Idaho, Montana is marketed as the Real America in Western Europe, and contracts with Rocky Mountain International to coordinate our regional marketing efforts. These efforts include travel trade shows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie promotions. Trade Offices Montana Dept. of Commerce trade office representatives in Kumamoto, Japan and Taipei, Taiwan work together with Travel Montana to the trade and press in the Asian market. These efforts include sales calls and training seminars, in-country promotions and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. Marketing Workshops Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Lead Generation Lead Generation are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an anticing advertising oc-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for he 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
ne cooperation with South Dakota, Wyoming and Idaho, Montana is marketed as the Real America in Western Europe, and contracts with Rocky Mountain International to coordinate our regional marketing efforts. These efforts include travel trade behows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie promotions. International Continues of the Real America in Real America in Research of the Real America in Research of the Real America in Research of the Research of the Real America in Research of the Research	Australia, Cariada and Spain.								
ne cooperation with South Dakota, Wyoming and Idaho, Montana is marketed as the Real America in Western Europe, and contracts with Rocky Mountain International to coordinate our regional marketing efforts. These efforts include travel trade behows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie promotions. International Continues of the Real America in Real America in Research of the Real America in Research of the Real America in Research of the Research of the Real America in Research of the Research	Rocky Mountain International						X	X	
contracts with Rocky Mountain International to coordinate our regional marketing efforts. These efforts include travel trade shows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie shows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie shows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie shows and performance of the staff of the staf								7.	
Shows, sales trainings conducted for tour company reservation staff, the RMI RoundUp, familiarization tours and movie promotions. It add Offices									
Arcentising Opportunities Activitising Opportunities Activities Activitising Opportunities Activitising Opport									
Montana Dept. of Commerce trade office representatives in Kumamoto, Japan and Taipei, Taiwan work together with Travel Montana to the trade and press in the Asian market. These efforts include sales calls and training seminars, in-country promotions and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. Marketing Workshops Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities X Advertising Opportunities X Advertising co-op is proposed by a tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in	promotions.								
Montana Dept. of Commerce trade office representatives in Kumamoto, Japan and Taipei, Taiwan work together with Travel Montana to the trade and press in the Asian market. These efforts include sales calls and training seminars, in-country promotions and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. Marketing Workshops Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities X Advertising Opportunities X Advertising co-op is proposed by a tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
Montana to promote Montana to the trade and press in the Asian market. These efforts include sales calls and training seminars, in-country promotions and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. Marketing Workshops Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an another including advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in	<u>Trade Offices</u>						Χ	X	
Montana to promote Montana to the trade and press in the Asian market. These efforts include sales calls and training seminars, in-country promotions and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. Marketing Workshops Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an another including advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in	Montana Dept. of Commerce trade office representatives in Kumamoto, Japan and Taipei. Taiwan work together with Travel								
seminars, in-country promotions and contests, and familiarization tours for tour operators and media. Potential target markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. Marketing Workshops Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an another tourism suppliers to the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
markets being investigated by the Taiwan office include Hong Kong, as well as Beijing and Shanghai, China. Marketing Workshops Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
Marketing Workshops Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
Diverseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers. Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in	Marketing Workshops						X		Х
Lead Generation Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in	Overseas marketing workshops or seminars are conducted at the annual tourism conference for Montana tourism suppliers.								
Leads generated from all trade shows included in the overseas marketing program are posted on Travel Montana's intranet sight, and are available to all Montana tourism suppliers for their follow-up efforts. Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for the 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for he 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									Χ
Advertising Opportunities Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for he 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for he 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in	sight, and are available to all Montana tourism suppliers for their follow-up efforts.								
Advertising or cooperative promotions with tour companies or magazines are conducted on an as needed basis or when an enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for he 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in	Advertising Opportunities							X	
enticing advertising co-op is proposed by a tour company. For the first time, Travel MT recently approved a half page ad for he 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
he 2007 TIA Discover America USA Travel Guide. This guide, which is being printed in four languages, will be distributed in									
זעו בעוסףכמו ומועכנ חומותכנס מווע וומס מוו כתיכווכווג עוסגווטענוטוו אומו. דווכ טווטעומטוד ווס טווכ ווווווטוו.									
	our European target markets and has an excellent distribution plant. The circulation is one million.								
Promotions V	Dramations							V	
	<u>Promotions</u> Fifty qualified tour operators in the Western European markets are sent a copy of Montana Magazine, which is published							٨	
	every other month, as a direct mail piece. Selected operators also receive a Montana calendar to keep Montana on their								
	· · · · · · · · · · · · · · · · · · ·								
illius tilloughout the year.	minds throughout the year.								

For further information regarding Overseas Marketing, contact Pam Gosink, Overseas Marketing/Program Manager, 841-2894, pgosink@mt.gov		
		ļ

<u>Program/Tasks</u>				<u>St</u>	rategic Goa	ıls		
		1	2	3	4	5	6	7
ELECTRONIC MARKETING								
Travel Montana maintains an extensive database of tourism related information from resorts to rodeos. This information is								
made available through a number of electronic services, such as the Internet. This cost-effective method of disseminating	1							
travel information gives consumers the ability to obtain comprehensive Montana information "instantly" through a variety of	1							
medium. Electronic marketing initiatives for the next fiscal year are outlined below with references to their relationship to	1							
MPD's five year strategic plan.								
Websites							X	 .
In the coming year we continue to provide more value added content including features from Montana magazine and other							7.	
sources, an improved mapping component and search engine optimization.								
It's also a goal to more tightly integrate the design of our primary consumer Web sites with our traditional consumer								
marketing. An example would be sharing images and fonts. This will give our customers a more consistent and recognizable	1							
look and feel to all of our marketing initiatives.								
These efforts relate to strategic plan goal #6. Communicate with the markets through highly targeted promotions that								
increase awareness and attract desirable tourists; measure, track and evaluate tourism results and trends. Our Web sites	1							•
will be customized to reflect the targeted promotions of our consumer marketing campaigns. A good example of this is last	1							•
years Minnesota winter campaign.								
Oracle Database						Х		
We will continue to provide expanded Web services to our marketing partners including Web syndication. Web								
syndication is a form of syndication in which a section of a website is made available for other sites to use. In general, web	1							•
syndication refers to making Web feeds available from our site in order to provide remote sites with current content. MPD	1							•
offers XML feeds, to our marketing partners, containing portions of our database or the entire database of tourism related	1							•
sites, services and events.								
Our database related developments directly address strategic plan goal #5. Nurture desirable business growth and								
diversification in the tourism and recreation industry through business support services and technical assistance.	1							•
Repurposing our extensive database allows our marketing partners to focus their resources on other initiatives.								

		Sti	ategic Go	als		
1	2	3	4	5	6	7
						V
						X
					Х	
					X	
					Strategic Goals 1 2 3 4 5	

Program/Tasks			St				
	1	2	3	4	5	6	7
PUBLICITY/PHOTOGRAPHY/PUBLIC INFORMATION							
Publicity is a believable and cost effective tool for enhancing awareness of Montana as a tourism destination. Travel							
Montana actively seeks publicity in all forms of media (print, TV, radio, internet), both in domestic and international markets.							
The state generated national publicity coverage in 2005, equivalent to over \$11 million in advertising space. In addition,							
Travel Montana strives to work with in-state media and various partner entities to foster good relationships in order to							
educate and advise regarding tourism issues within the state.							
Media Marketing Plan	X	Х	Х	Х	X	Х	Х
Develop a media marketing plan in cooperation with our newly contracted public relations agency, which will include							
outreach through targeted media blitzes.							
Regions/CVBs					X	X	X
Work with regions and CVBs on both individual and group press trips to provide both financial and logistical support to						Λ	
qualified journalists and productions.							
qualified journalists and productions.							
Press Coverage Development		X				X	
Research and develop more timely and effective ways to target media messages to desirable markets with the goal of							
obtaining positive press coverage. Goals include increasing awareness and coverage of shoulder season travel, low-impact							
recreation, as well as heritage and cultural highlights.							
Media Team Development							X
Build an effective statewide media team, by facilitating partnerships, sharing information, and collaborating on media efforts							
with tourism regions / CVBs and their respective PR teams.							
<u>Image Library</u>	X	X	Х		X	X	
Continue to develop an online image library that can support not only the efforts of Travel Montana's promotions, but media							
requests, as well.							
Media Coverage Report	X						Х
Develop a timely media coverage report highlighting the best of national / international print and broadcast coverage, to be							
used as a public awareness tool.							
Outreach and Education	X				X		Х
Conduct public outreach to build awareness of MPD programs and to increase community support and private and public							
business cooperation. Build awareness of tourism's impact to the state economy through press releases, interviews,							
presentations, collateral material development such as newsletters, fact sheets, talking points, etc.							<u> </u>

(Publicity/Photography/Public Information continued)							
Program/Tasks			Si	trategic Go	als_		
	1	2	3	4	5	6	7
Indian at IMA halfa	V						
Intranet Website	Х						Х
Review, update and maintain MPD Intranet website to ensure content is relevant, current and applicable.							
Monthly Newsletter	X						X
Continue to produce the monthly Travel Montana Update newsletter with information and updates concerning the industry.							
Create a system to disseminate it solely electronically.							
For further information regarding Publicity, contact Donnie Sexton, Staff Photographer/Publicity Manager, 841-							
2897, dsexton@mt.gov							

<u>Program/Tasks</u>			St	rategic Goa	als_		
	1	2	3	4	5	6	7
LIC and CANADIAN CROUD TRAVEL							
US and CANADIAN GROUP TRAVEL							
Montana's domestic group tour program is designed to promote Montana's many group tour and travel opportunities by							
marketing directly to group tour operators throughout the United States and Canada. Montana is promoted as a tour							
destination, as well as a viable stop over on tour itineraries. The program promotes all seasons in Montana and							
encompasses activities from sightseeing to river rafting to skiing.							
Travel Trade Events						Х	Х
By attending select travel shows and conventions, contacts can be made with prospective group tour operators, and new							
and expanded Montana itineraries can be discussed and promoted. In FY07 Travel Montana will attend the National Tour							
Association Convention, American Bus Association Convention and a Bank Travel Convention. At the NTA convention							
Travel Montana as well as other Montana delegates will sponsor a refreshment booth to create more awareness of what							
Montana has to offer.							
Magazine Campaign						X	
To further increase awareness of Montana Travel Montana will undertake a magazine campaign. Publications will include							
but not limited to Destinations, Courier, Group Travel and Leisure Group Travel.							
<u>Promotions</u>						X	
Fifty qualified tour operators are sent a copy of Montana Magazine, which is published every other month, as a direct mail							
piece. These operators also receive a free copy of a Montana Calendar in December.							
Familiarization Tours						X	
Familiarization tours will be conducted to provide personal, firsthand site inspections for prospective group tour operators.							
By experiencing Montana, tour operators can better understand the mechanics of designing new itineraries in Montana.							
Montana Group Tour Planning Guide						X	
The Montana Group Tour Planning Guide is designed to be an "all-in-one" tour planning reference. With listing of						^	
attractions, events hotels and restaurants, the guide encompasses the points of interest for the tour planner designing a							
Montana itinerary. The guide is updated every couple of years as needed and is sent to tour operators as follow-up. The							
information from the publication can also be found on the Internet at www.montanagroups.com.							
information from the publication can also be found on the internet at www.montanagroups.com.							
For further information regarding Group Travel, contact Marlee Iverson, Group Tour Manager, 841-2895,							
miverson@mt.gov							

Program/Tasks			Strategic Goals							
1	2	3	4	5	6	7				
MEETINGS AND CONVENTIONS										
MEETINGS AND CONVENTIONS										
Montana continues to grow as a destination considered for convention and meeting planners nationwide. To further										
strengthen Montana's image among these decision makers, Travel Montana is continuing to expand its convention										
marketing efforts.										
Trade Show Assistance Program				X	Х	X				
New for FY07 is the Trade Show Assistance Program. This program assists Montana recognized Regions and Convention					Λ					
Visitors Bureaus (CVB's) in exploring new domestic markets by encouraging first-time exhibition at business to business										
meeting and convention trade shows outside of the state. It is not only for Regions/CVB's new to trade show exhibition, but										
can also be useful for established Regions/CVB's who are looking to exhibit at a show that they have never been to before.										
It is not intended for a Region/CVB to use for a trade show at which it currently exhibits. Travel Montana will award up to										
half the cost of the booth expenses for eligible applicants.										
Trail the cost of the booth expenses for engine applicants.										
Advertising Campaigns					Х	Х				
In order to further increase awareness of Montana as a desirable location for meetings, conventions and seminars, Travel										
Montana will undertake a magazine and internet advertising campaign for FY07. The campaign will be a co-op with space										
available to Montana suppliers through Travel Montana.										
Invite-A-Convention Program					X					
Travel Montana will continue the Invite-A-Convention program. This campaign is promoted in-state through letters from the					^					
Governor to state employees, Montana corporations, agencies and associations. The letter is aimed at encouraging employees of those organizations to bid conventions when they travel or attend conferences. The campaign will also send a										
letter to convention attendees inviting them to come early or stay late in conjunction with the event scheduled to take place in Montana.										
in Montana.										
Website					Х					
Travel Montana will continue to maintain www.montanameetings.com. This resource includes essential information from										
cozy three-person retreats to large-scale conventions as well transportation and meeting coordinators.										
· · · · · · · · · · · · · · · · · · ·		_								
For further information regarding Meetings & Conventions, contact Marlee Iverson, 841-2895, miverson@mt.gov										

Program/Tasks	Strategic Goals									
	1	2	3	4	5	6	7			
MONTANA FILM OFFICE										
The Montana Film Office branch of the Montana Promotion Division promotes Montana as a filming destination for feature							İ			
films, commercials, television, documentaries, videos, and still shoots. The film office provides location, liaison, and							Ì			
scouting assistance to filmmakers, as well as administering the "Big Sky on the Big Screen Act, Montana's filming incentive							Ì			
program.							<u> </u>			
Marketing Contracts:	X	X					X			
Marketing Contractor	7	Α								
Sales calls to major production studios, and independent production companies, and producers. This contractor will develop							 			
new business contacts and re-enforce old relationships. The contractor will increase awareness of Montana's production							Ì			
incentive in the industry and ultimately increase the number of productions filmed in Montana.							Ì			
incentive in the industry and didinately increase the number of productions filined in Montana.							 I			
Advertising Agency										
Development of print and other advertising, film office publications, and premiums. The advertising agency also provides							İ			
professional advice on which publications to advertise in, and additional professional marketing advice as needed.							l			
							<u> </u>			
Big Sky on the Big Screen	X	X					 			
The film office promotes and administers Montana's filming incentive program.										
Advertising, Trade Shows and Festivals:		X				X				
Print Advertising						,,	 			
The film office will purchase print advertising in top film industry trade magazines. The list includes, The Hollywood							 			
Reporter, Daily Variety, Weekly Variety, Production Update (P3), and Indy film publications such as Filmmaker and							İ			
Moviemaker magazines. The advertising is year round.							Ì			
Movioritation magazinos. The devertising to your round.							 I			
<u>Directories</u>										
The film office is listed in all of the major film related publications and web portal as the official source of information on										
filming in Montana. The list includes, the Hollywood Creative Directory, the Shoot Directory, LA 411, NY 411, Kemps,							Ì			
Motion Picture, TV and Theater Directory, The AFCI Global Passport, LOCATIONS magazine, Production Hub, and							İ			
AFCI.org.										
Direct Mail Campaigns										
							 I			
An annual calendar of Montana Locations is sent to top production executives and film location professionals each year. This is planned for December of 2006.							I			
To plantica to: December of 2000.							 I			

(Montana Film Office continued)							
Program/Tasks			Strategic Goals				
	1	2	3	4	5	6	7
<u>Locations Trade Show</u>							
Annual Trade Show held by the Association of Film Commissioners International. This event is held in Santa Monica, CA							
each year in April, and is the premiere event to market on-site to filmmakers and location professionals.							
<u>Co-ops</u>							
Co-operative filmmaker brunch in Malibu in April of 2007. In conjunction with 4 other film commissions, Montana co-hosts a							
brunch buffet for filmmakers at Gladstone's restaurant in Malibu. This venue affords an opportunity to meet privately with							
filmmakers who have expressed an interest in Montana, and allows for the co-hosting states to share their contacts in the							
industry.							
Film Festival Sponsorships							
The film office sponsors both in-state and out of state film festivals. These sponsorships are excellent opportunities to host							
a reception and meeting space at a venue where filmmakers already are. This year the film office plans to sponsor AFI Fest							
in Los Angeles, and HatchFest, and the Big Sky Documentary Festival in-state.							
in Los Angeles, and hatch est, and the big ony bocumentary restival in-state.							
Public/Private Cooperative							
A public/private cooperative advertising and marketing plan for film festival sponsorship is currently being developed with							
HATCHFest out of Bozeman Montana. This partnership is being planned for the Sundance film festival in January of 2007.							
Sundance is the world's premiere independent film festival, drawing an attendance of approximately 40,000 people, most of							
whom are in the film industry. There is a possibility of also developing a similar partnership to market at the South by							
Southwest film and music festival in Austin TX.							
<u>Fulfillment</u>		Х			Χ		
Each year the film office receives over 300 inquiries from producers and filmmakers regarding filming in Montana. In							
addition the Montana Film Office website receives over 1000 unique user sessions per day. The Montana Production Guide							
is one of the main fulfillment tools. It is a directory of everything needed to film a project in Montana including listings of over							
290 Montana crew members, and over 600 Montana businesses that can provide services to production companies. It is							
anticipated that 300 Montana Production Guides will be sent as marketing and fulfillment pieces in the coming year.							
Montanafilm.com - The Montana Film Office web site is incredibly detailed resource for filmmakers with over 1000 pages of							
information on filming in Montana. Traffic on the website increases each year, and continual improvements are made							
throughout the year.							
Location Library - The Film Office maintains and updates a location library of over 175,000 photos. Updates continue and a							
new location database is being investigated.							

(Montana Film Office continued)							
Program/Tasks			St				
	1	2	3	4	5	6	7
Scouting	X	X					
As part of their marketing plan, the film office provides scouting services for certain productions. This is on a case by case basis.							
For further information regarding the Montana Film Office, contact Sten Iversen, Film Office Manager, 841-2879,							
siversen@mt.gov							

Program/Tasks			St	rategic Goa	als_		
	1	2	3	4	5	6	7
CONSUMER MARKETING							
The consumer marketing program develops advertising and promotional campaigns to create a positive brand image for							
Montana and increase domestic tourism and visitation to the state. Advertising is targeted to the audiences that have the							
highest propensity to travel to Montana. Nationwide tourism trends, statistics from the Institute for Tourism and Recreation							
Research, and the results from contracted research studies help drive the marketing strategy.							
MPD promotes two visitation seasons: warm season (spring/summer/fall) and winter season.							
,							
Warm Season:							
						.,	
Print Advertising						Х	
Montana print ads will be placed in a variety of magazines designed to reach the following audience segmentations:							
traditional, active mature, family, photography, outdoor enthusiast, RV/camping, western art/culture. Ads will run in full-							
circulation and custom-designed circulations to achieve a high reach of the most qualified travel prospects. The majority of							
print ads will run during the peak travel planning times for Montana's warm season, February through May. Full-page and							
1/3 page ads in six different, full-color creative treatments will be used.							
Internet Advertising						X	
A wide variety of web banners, website sponsorships, and advertorial features within third-party email newsletters will be						^	
used to generate awareness of and interest in Montana.							
used to generate awareness or and interest in Montana.							
Television Advertising						X	
Montana TV commercials will be aired nationally and in select markets using a per-inquiry TV service. Travel Montana pays							
for commercial broadcast per inquiry generated, not by air time. Thirty- and sixty-second commercials will be aired.							
Montana Kids! Promotion						X	Х
An internet-driven promotion to attract kids and families to Montana. Web banners, advertorial placement, and interactive						^	
gaming features are used to drive target audience to kid-themed Montana website montanakids.com to win Montana trip for							
family of four. Partner with tourism regions, CVBs, in-state attractions, and service & good providers to build trip in exchange							
for promotion on montanakids.com.							
ioi promotion on montanavido.com.							
3Parks Promotion						Х	Х
Partner with Wyoming Tourism, Glacier NP, Grand Teton NP, and Yellowstone NP to promote travel to these national parks							
and the region surrounding them. Print ads and internet advertising drive prospects to both a website (www.3parks.com)							
and/or a toll-free number to request more information. A "field guide" fulfillment piece is sent out to each inquiry. Leads are							
shared amongst participating partners.							

(Consumer Marketing continued)							
Program/Tasks				Strategic Goals			
	1	2	3	4	5	6	7
Invite-A-Friend	X					Χ	
Radio and TV commercials featuring Governor Schweitzer encourage Montana residents to invite their out-of-state friends						7.	
and family to visit Montana via an "invitation" from the Governor. Travel Montana sends out the invitations from the							
Governor, addressed to the people the Montana resident provides.							
Dagageh						V	
Research Research						X	
Studies are evaluated and contracted to measure the effectiveness of Montana advertising campaigns in generating							
visitation to the state and the economic impact of visitation. Research studies also determine key Montana target markets,							
visitor demographics, psychographics, and lifestyle characteristics to improve efficiency and effectiveness of campaigns.							
Cooperative Promotions						Χ	X
Partner with tourism regions, CVBs, and appropriate private-sector companies to provide affordable, well-targeted methods							
of generating interest and inquiries in their destinations/services. Trade shows, events, and traditional advertising are the							
media most often used.							
Direct Mail						Χ	
Contract with a direct mail company to print & deliver a Montana warm season advertisement insert into a vacations-themed						,,	
packet, mailed in April to 500,000 well-qualified, upper-income homes.							
Lur, . O							
<u>Winter Season:</u>							
Win Your Own Montana Mountain						Х	X
Develop a uniquely exciting, powerful promotion to build awareness of Montana as a winter ski destination. Promotion						Λ	
giveaway includes trip to Montana for one winner and five guests. Includes airfare, ground transportation, accommodations,							
personal gourmet chef, and exclusive use of a Montana ski area (Showdown Mountain) for three nights and two days. Each							
visitor also will be given a North Face clothing system. To be promoted in partnership with The North Face (in-store,							
website, media buys, events) & Outside Magazine (media buys, events).							
Key Market Campaign						Х	
With limited winter season marketing dollars, focus money into markets where research shows there is a high propensity to						^	
travel to Montana. Travel Montana will continue a media blitz (REI in-store event, outdoor, radio, direct emails) in the							
Minnesota market for FY07. Travel Montana will also begin a secondary campaign in the Seattle market (radio and out-of-							
home).							

(Consumer Marketing continued)							
Program/Tasks			Str	ategic Goa	<u>ls</u>		
	1	2	3	4	5	6	7
Sled the Rockies						Х	Х
Partner with Idaho & Wyoming Tourism to promote our three states as prime snowmobiling destinations, capitalizing on our							
common thread of Yellowstone NP. Magazine and internet ads are used to build awareness of and drive prospects to the							
shared website, www.sledtherockies.com.							
onaroa woodito, www.dioaanoroanoo.donii.							
In-State Ski	X					Χ	Χ
Partner with the Montana Ski Areas Association (MSAA) to develop two-minute promotional films for each ski area. Films to							
be jointly owned by TM and respective ski area. To be used for events, on-site, and online promotion. Bumper stickers,							
postcards, on-site point-of-sale merchandiser/kiosk concept possible.							
Print Advertising						X	
Montana ski-themed ads and advertorials are placed in a select group of national ski magazines. The majority of print ads						^	
will run during the peak travel planning times for Montana's winter season, September through December. Full-page and half							
page in full-color will be used. Winter tourism partners (tourism regions, CVBs, and ski resorts) are invited to participate in							
co-op ad placements.							
oo op da placemente.							
Internet Advertising						Х	
A wide variety of web banners, website sponsorships, podcasts (including one highly-ranked podcast on iTunes via							
Freeskier.com) and advertorial features within third-party email newsletters will be used to generate awareness of and							
interest in Montana as a winter vacation destination.							
Private Sector Partnerships						Х	Х
Continue partnerships with outdoor retailer The North Face and Recreational Equipment, Inc (REI). New partnerships with							
Outside Magazine and Great Harvest Bread Co. (Seattle metro area).							
<u>Direct Mail</u>						X	
Contract with a direct mail company to print & deliver a Montana winter season advertisement insert into one ski-themed and							
one vacations-themed packet. A total of 1,000,000 packets are mailed to well-qualified, upper-income homes.							
Due to increasing costs of media and the inability of the advertising budget to keep pace, MPD is continually looking for							
creative ways to stretch its marketing dollars, including successful programs with neighboring states. Some of these							
partnerships include:							
Three Parks (with the state of Wyoming, Yellowstone NP, Grand Teton NP, and Glacier NP)							
Sled the Rockies (with Wyoming & Idaho to promote snowmobiling)							
Four fruith our information regarding Consumer Moulesting, contact Vety Determine Consumer Manager Manager Con							
For further information regarding Consumer Marketing, contact Katy Peterson, Consumer Marketing Manager, 841-2896, kapeterson@mt.gov							
2030, Rapeterson willinguv							